

(English translation version)

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Progress on

“Actions Toward Achieving Management Conscious of Cost of Capital and Stock Prices”

We hereby provide an update on the progress of initiatives related to the disclosure titled “Actions Toward Achieving Management Conscious of Cost of Capital and Stock Prices,” which was released on June 18, 2024.

1. Purpose

Recognizing the importance of pursuing management strategies that are conscious of capital cost and return on capital in order to achieve sustainable growth and enhance our corporate value over the medium to long term, we disclosed our action plan on June 18, 2024. Since then, we have been diligently working to implement various management initiatives. This document provides an update on the implementation status for FY2024.

(Trends in Key Financial Indicators)

(millions of yen, rounded down)

	Mar.2019	Mar.2020	Mar.2021	Mar.2022	Mar.2023	Mar.2024	Mar.2025
Net Sales	4,496	4,819	4,617	4,502	3,997	4,033	4,106
Operating Profit	327	407	253	247	214	318	315
Profit Attributable to Owners of Parent	294	75	97	42	69	153	54
R O E (%)	6.74	1.74	2.17	0.93	1.47	3.16	1.12
R O I C (%)	2.38	2.34	1.41	1.44	1.30	1.99	2.03
P B R	0.55	1.09	0.72	0.59	0.53	0.58	0.62
P E R	8.01	63.10	33.72	63.54	36.61	18.52	55.76

Notes: 1. Figures for the fiscal year ending March 2025 reflect updated values as of this report.

2. Highlighted values indicate figures that have reached the targeted benchmark.